

YOUTH PARTNERSHIP PROJECT EXECUTIVE COMMITTEE

Minutes – 18th April 2018



1. Introduction

a) Welcome

Glenn welcomed everyone to the meeting and provided the acknowledgement of Country.

b) Attendance

Present:

- Karina Chicote, YPP Backbone/Save the Children
- Glenn Spencer, Armadale Police
- Rebekah Milnes, City of Armadale
- Jamie Barr, AYIP Coordinator/City of Armadale
- Maria Collazos, YPP Backbone/Save the Children
- Cindy Garlett, Aboriginal Community Representative
- Lyall Garlett, Aboriginal Community Representative
- Anthony Howson, Department of Justice
- Cheryl Mavor, Hope Community Services
- Ben Whitehouse, Department of Communities - Child Protection & Family Support
- Matt Sharp, WA Police
- Juan Larranaga, Save the Children

Apologies:

- Ross Wortham, YACWA
- Lisa Dobrin, City of Belmont
- Keneasha Lindsay, Youth Representative
- Sue-Ellen Middleton, Department of Communities
- Elise Jorgensen, YMCA
- Chris Woods, City of Gosnells
- Mick Geaney, Hope Community Services
- Elizabeth Toohey, Department of Communities

Note on the City of Belmont – Lisa has resigned from the group due to limited capacity. Joel Warner will be replacing – Karina meeting with Joel next week to provide project brief.

c) Previous Minutes

- i) The minutes of the previous meeting were confirmed and approved for web publication with noted redactions.
- ii) Meeting reviewed the Action List (see appendix 1).
 - **ACTION: Matt to talk to Westfield Community Engagement re business/commercial partnership**
 - **ACTION: Karina to invite IAG representative to next meeting as observer**
 - **ACTION: Noted, new management in City of Serpentine-Jarrahdale and currently undergoing restructure, to remove from Action List as no longer relevant**
 - **ACTION: Matt to brief OIC of Serpentine-Jarrahdale re: YPP**
 - **ACTION: Matt and Anthony to review revised MOU and send comments to Karina**
 - **ACTION: Karina to send out revised MOU to committee for approval – agreed to keep open ended date on MOU**

2. Finances and Funding (including Sustainability Working Group)

a) Department of Communities Grant Budget Update

DoC budget shown to committee (Appendix 2). Expenditure is relatively on track.

b) WAPOL Grant Budget Update

WAPOL budget shown to committee (Appendix 3). The six-monthly acquittal for Sept 2017-Feb 2018 has been submitted (Appendix 4). There was a significant underspend. Karina clarified the underspend was due to –

- Saving in salaries as staff started later than expected.
- Expenses for the school holiday program subsidised by Dept of Local Government, Sport and Cultural Industries.
- Reallocation of underspend from Save the Children's Strong Tomorrow program also reallocated to school holiday costs.

YPP recommended the underspend be used to contribute to shortfall in AYIP Coordinator position. Glenn confirmed that Jamie couldn't influence the shortfall in spending, due to the conflict of interest. Karina clarified that Jamie was independent of the reasons of the shortfall (as described above).

The committee approved the underspend going towards salary for the AYIP Coordinator position. In future, the Sustainability sub-committee will decide how to reallocate any underspend, before requested to funder.

It was noted there remains a funding shortfall for AYIP coordinator going forward into new financial year (Jul 2018 to Jun 2019), at about \$20,000. If the school holiday program is funded external to WAPOL again in 2019, this money could be moved to cover this shortfall.

The budget for March is relatively on-track.

c) Sustainability Working Group

Karina has worked out the true cost of the YPP technical team as it functions now and the operating cost of AYIP.

These figures are useful for the sustainability committee to have clear funding targets.

d) Kununurra

Juan shared that the West Kimberley DLG is looking at a similar initiative for the Broome/Derby area. The committee asked if WA Police understood the need for the YPP overarching structure. Karina confirmed it was understood. Also during her visit to Kununurra she had met with the Wunan CEO (local Aboriginal organisation) who was supportive of the model.

3. Federal Labor Crime and Justice Taskforce

Before the Taskforce arrived, the committee discussed that the focus they were interested in was drug related (as outlined in the questions provided), rather than looking at drugs as a symptom of much deeper issues. Discussed the need to look earlier in the crime spectrum – what has led to this situation, the socio-economic issues and intergenerational trauma.

Guests from the taskforce included:

- Madeleine King, Federal Member for Brand
- Clare O'Neil, Federal Member for Hotham, Shadow Minister for Justice

- Julian Hill, Federal Member for Bruce
- Matt Keogh, Federal Member for Burt

Madeleine King took over as Chair for this part of the meeting. Clare briefly explained the aim of the taskforce and that they were there to understand the project. Matt Keogh had brought the YPP to the attention of the taskforce. They are meeting with local groups concerned with youth justice and community safety – the effects crime has on communities. To see the local solutions to local problems – what we think is working and how they can target funding better.

Jamie explained AYIP to the taskforce. Karina explained the YPP. Juan explained how the YPP was initiated and AYIP as the ‘proof point project’.

The taskforce asked how does the project target individuals? The committee explained how there were different definitions of ‘at-risk’ youth between the different departments and agencies – these were brought together to work out the criteria using shared data, to agree on one definition.

The taskforce asked for an example of how the project helps compared to other services? Jamie explained the School Holiday program – intensive engagement, more time spent with participants in this three weeks than a weekly engagement program over a year. This breaks down barriers and builds trust with the young people. Also a high ratio of Youth Workers to participants means a small group but more intensive and targeted support. The model brings services together to support specific needs at the right time. Rebekah explained that it was realised that the same cohort were attending a number of the same services, and a consistent approach was needed to engage with them. This led to AYIP – tailoring and sharing the approach and training for staff across organisations, which meant the need for a backbone organisation.

The taskforce asked for more details about the role of the backbone organisation. Karina talked about Save the Children’s role as the backbone organisation for the YPP, and the team’s technical and facilitative role

The taskforce asked to define how the project is working. Jamie explained place-based – clear geographical boundaries, and currently seven participants – very intensive as this is the proof of concept. Not set at seven and not a set time (driven by outcomes, not hindered by a timeframe)– they will continue to be supported through the partners, less intensively as the next group comes in. Karina talked about the need for a common language and a common approach to systemic change. In addition, highlighted the importance of understanding and aligning to policy. Everyone is saying the same thing but in different ways – need someone to bring all together. The process needs to be flexible and is being refined as we go. It has been an organic development – going back to identify young people heading in the direction of youth justice and putting supports in early.

The taskforce asked what the real crime story of the south east metro is. Glenn explained the facts and figures – often a small number of individuals creating the most challenge.

The taskforce asked if there were too many services involved in cases. Glenn agreed it was often difficult for families as a number of services tried to work with them, all the different contacts – a coordinated response was needed with one person who would understand all of the needs, and how and when to target support.

Karina talked about the Regional Managers Forums and how the YPP reports into this.

The taskforce asked about funding. Glenn explained WA Police funding AYIP (in addition to DLGSCI and DoE) and Karina explained Dept of Communities funding for YPP – co-investment model, cross sector.

The taskforce asked about the perception and the reality of drugs and alcohol. The committee explained this is really a symptom of what is happening – the focus should be earlier – look at what is leading to this situation.

The taskforce talked about the public need for justice as opposed to preventative measures. Glenn talked about the WA Police approach to investment in the future – dealing with the cause rather than enforcement. They would rather invest in preventative measures than more enforcement. Jamie talked about how the youth he worked with in detention would rather be there – prison provided structure, boundaries, shelter, food, supports they didn't have at home. Re-offending rates show that incarceration isn't working. The committee talked about their responsibility to articulate to the public the problem and what the project is trying to do – clearly show the logic. Ben talked about the need for halfway measures rather than the ultimate measures at tertiary service level – statutory powers earlier.

The taskforce asked if there had been any push-back from the participants. Jamie explained there is full consent from the participants and their families – full transparency. They want the help and support, want to be understood. Also having the right people in the roles to be able to engage.

Lyll talked about the need for an Aboriginal voice in the project – knowledge of Elders, grandparents. The Aboriginal Advisory group is providing this guidance. They are also supporting the staff – aboriginal youth workers – supporting them in their work, helping them to feel safe in their roles.

The committee also talked about the role of the clinical psychologist – assessing where participants are at compared to their peers, responding to emotional needs that will support them in their learning journey.

Youth Intervention Partnership

a) Armadale Youth Intervention Partnership

i) AYIP steering Committee

Karina shared the baseline data for the Education program participants – how they were identified.

ACTION: Ben requested add column showing if in-care or not.

The M&E Committee are discussing research based on this data – representatives from Murdoch University and UWA are on the committee. Target 120 also recently joined – to support validation of the matrix through their data linkage project they're developing.

Jamie presented the school attendance history data. Background info (2 years attendance) is also needed to see the full story – shows significant gaps in past. Process is being refined to capture the data needed.

Results of intellectual/cognitive/emotional assessments and literacy assessments also presented. Shows a very diverse group. For the literacy assessments the group is around 2.5 years behind their age group.

ACTION: Jamie to provide update of program to committee via email (due to time restraint in meeting)

ii) Aboriginal Elders Group

Lyll talked the group's meeting with teachers and staff in the classroom. Glenn asked Lyll to pass onto the group the appreciation of the youth workers for their support.

The group would like to explore what else they can do – how to get the best contribution.

Lyall shared that he has started a new position at Banksia. He is still able to continue his position in the group.

b) Gosnells update

Tentative first site for YIP. Positive discussions had with Chris and team. Next steps to meet with City Mayor. Discussion regarding the upcoming DOTAG criminal confiscation grant as an opportunity for funding.

ACTION: Karina to send proposed timeframe for project establishment

4. Youth Voice

a) Phase 4 Co-Design

Young people have been very much a part of the process in designing education program.

ACTION: Karina to email out report from Co-Design.

5. Confidentiality & Information Sharing

a) Confidentiality & Information Sharing Working Group

Below re: YPP MOU

b) YPP MOU

Discussed as part for Action List.

Glenn noted that for WA Police the south-east metro is being split. The MOU will need to cover both districts.

6. Monitoring and Evaluation

a) M&E Committee

Maria shared there are now high level people investing their time in evaluating the project through the committee. The M&E plan will evaluate change in the young people and the system.

ACTION: Maria to email out the Developmental (System) Assessment tool

The committee is deciding on the best tool to use for the stakeholder survey. The committee will report back to the Exec after each meeting to discuss progress and any issues.

Cinglevue partnership update – MOU was being developed but the YPP team decided to withdraw due to there not being enough shared value in the agreement. It would not be financially sustainable.

Notre Dame update – clear on why they withdrew from the committee. Although they did not respond to the invitation to meet with the Aboriginal Advisory Committee. Will Hayward from SNAICC has been approached to provide cultural support to the committee and has agreed.

7. Communications Strategy

a) Communications and Advocacy Working Group

Rebekah and Ross are on the working group.

b) Communications Strategy

Hannah has done significant work on developing the communications strategy. Karina explained there is some tension around how we describe the project now there are actual participants and families involved – to

government and media versus in the community/to families. There is a need to develop separate language for YPP and AYIP – the working group is working on this. The committee agreed the theme when communicating with families/communities should be positive – we are doing this with you not to you, overcoming barriers, positive outcomes. Rather than using negative labels. Ben also noted to be aware that families could be thinking the same anyway - that their children are on the wrong path, they know what's happening to their children. Describe the wider cohort rather than specific children. Focus on community outcomes.

ACTION: Karina to send out draft of the communications strategy

c) Meetings

- White Lion – Karina has been out to see their work. Mike, State Manager is very interested in the YIP model.
- Telethon – FASD report – very interested in how the project's work relates to their research.
- Department of Treasury – joined the M&E Committee, Target 120 project.
- Department of Communities – exec level sitting on Regional Managers' Forum, which gives the project a clearer line of site for DG level. YPP is still on the agenda. There are now several working groups on forum as well as YPP.
- Social Reinvestment WA – Karina is now Chair for the working group looking into a trial site – looking across the state for the area with the most gaps.

d) Media

Noted YPP coverage in 'The Australian'.

e) Presentations

- WA Labor Social Policy – Minister McGurk attended and has been at a number of other presentations on the YPP. It was noted that we need to be mindful that the project is also presented to the Liberal party, to ensure the project remains bi-partisan.

8. Other Business

Jamie – all going well, working with headspace to design the classroom. Action plans done.

Cindy – Thornlie High School requested the Elders group to come and work with a group of children who were 'playing up' at the school.

Matt – shared it was fantastic to be working with such a passionate group.

Maria – co-design workshop has been completed and the report.

Karina – announced Jamie is a finalist in the WACOSS Community Services Excellence Awards in the Above and Beyond category. Also YPP in the Outstanding commitment to collaborative place-based services and solutions category.

Juan – is going to Groote Island (NT) to present on the YPP.

Cheryl – will be interchanging with Mick Geaney as the representative for Hope Community Services on the committee.

Glenn – announced this will be his last meeting as he has been promoted to Inspector. He will inform the committee of his replacement and ensure they are fully briefed on the project.

The committee congratulated Glenn and expressed their thanks and appreciation for his guidance and leadership, and wished him well.

Meeting closed 12.05pm

Appendix 1

Meeting	Agenda Item	Action	Person Responsible	Status
21 June 2017	11a	All to consider options for a business/commercial sector represented for Executive Committee & forward ideas to Karina. Update 7 March 2018: Karina has contacted a suggestion, but no response. Will follow up. Anyone else with ideas to forward to Karina. Suggested to contact RMF & Matt Sharp for ideas (especially RE Shopping centres). Other suggestions John Hughes, Bendigo Bank, Bankwest & Commonwealth Bank.	All	COMPLETE – Recommendation for IAG
16 August 2017	5c	YPP should prepare an "Info Package" for LGAs & other relevant stakeholders about the YIP model & what implementation in a new area would involve, for when the YPP is ready to upscale. Update: 7 March 2018: Chris noted that new Councillors have now settled in & now is a good time to start following up. Noted that one of the councillors in Gosnells is particularly interested. Update 18 th April: Met with City of Gosnells and WAPOL. Next step meeting with Mayor.	YPP Team	ONGOING This is a goal for 2018
	5c	YPP to organise presentations or workshops on the YPP & YIP Model with the leadership (Management and/or Councillors) of the Cities of Belmont & Gosnells to get them familiar with the project. Update 18 th April: as above RE: Gosnells. Belmont still pending.	YPP Team, Chair & relevant LGA Reps.	ONGOING This is a goal for 2018
18 October 2017	5ai	YPP Team to contact Serpentine Jarrahdale, explain our current situation & ask if they would like to be an observer for YPP meetings. Update 7 March: have been contacted but no response. Elise to share details of new manager.	YPP Team	TBD
13 December 2017	2c	Establish Sustainability Sub-Committee. Members to include Bek, Liz and Anthony. Update 7 March 2018: Diaries haven't worked out yet. Will schedule meeting	YPP Team	COMPLETE – met 9th March
	3c	Information Sharing Working Group to finalise YPP MOU Revision by next meeting Update 7 March 2018* Been held up by AYIP MOU. Working group to meet soon. Also review Intellectual Property Clause (Oct 2017 4d)	YPP Team & Information Sharing Working Group	COMPLETE – for discussion in meeting
	4d	Sustainability committee to develop procedures for organising the hosting of the AYIP Coordinator, should the current arrangement be unable to continue.	Sustainability Sub-Committee	PAUSED – due to uncertain funding arrangement 2017/2018 financial year.
7 March 2018	2c	Sustainability working group to look at refining real costs of in-kind contributions	Sustainability Sub Committee	Ongoing
	2c	Chris Woods to join Sustainability Committee	Sustainability Sub Committee	COMPLETE
	2c	Sustainability Committee to consider what a YPP membership contribution may entail	Sustainability Sub Committee	Ongoing
	2d	Sustainability Sub-Committee look into long-term funding solutions for the AYIP coordinator role	Sustainability Sub Committee	Ongoing
	5a	Anyone aware of any Aboriginal academics who might be interested, we'd like to have them involved in M&E Committee.	All	COMPLETE (Will, SNAICC) and Ongoing
	6b	When appropriate, approach local Target 120 Coordinator to sit on YPP Executive Committee	YPP Team	Ongoing discussions
	7a	YPP Team to follow up with WAPOL RE: the East Kimberley and prepare a funding submission	YPP Team	COMPLETE
7a	Mick, Anthony, Glenn, Liz, Ross & Jamie to be kept up to date on Kimberly submission	YPP Team	COMPLETE	